

<b>Wednesday, October 2</b>	08:00 – 09:00	Registration and Continental Breakfast
	09:00 – 09:15	Welcome and Opening Remarks
	09:15 – 10:15	Opening Keynote: John Toussaint, Catalysis
	10:15 – 10:45	Break
	10:45 – 11:30	Keynote: Dame Marianne Griffiths, NHS
	11:30 – 12:30	Lunch
	12:30 – 14:00	Learning Sessions Day 1 1. Spital Männedorf (Switzerland) - Establishing Integral Self-Organised Teams – Julia Khatri and Luzia Bühler 2. AdventHealth (US/UK) - Transformative Healthcare Utilizing Change Management Principles – Dr. Jeffrey Kuhlman and Dr. Daniel Peach 3. NHS-Western Sussex - Sustainability in Lean Healthcare - Maintaining the Golden Thread – Adrian Richardson and Sarah Atkinson
	14:00 – 14:30	Break
	14:30 – 16:00	Learning Sessions Day 1 1. Spital Männedorf (Switzerland) - Establishing Integral Self-Organised Teams – Julia Khatri and Luzia Bühler 2. AdventHealth (US/UK) - Transformative Healthcare Utilizing Change Management Principles – Dr. Jeffrey Kuhlman and Dr. Daniel Peach 3. NHS-Western Sussex - Sustainability in Lean Healthcare - Maintaining the Golden Thread – Adrian Richardson and Sarah Atkinson 4. European CEO Forum Informational Session (For C-Suite Executives Only) – Elaine Mead
	16:00 – 16:15	Break (walk to general session)
	16:15 – 17:00	Keynote: Steve Shortell, CLEAR UC-Berkeley
	17:00 – 17:15	Wrap Up
17:30 – 19:00	Networking Reception	
<b>Thursday, October 3</b>	08:00 – 09:00	Registration and Continental Breakfast
	09:00 – 09:15	Welcome Day 2
	09:15 – 10:00	Keynote: Julian Emms, NHS
	10:00 – 10:30	Break
	10:30 – 12:00	Learning Sessions Day 2 (choose 1 of 4) 1. Medicabil Hospital (Turkey) - Using A3 for Implementation of Enhanced Recovery in Arthroplasty Pathway – Prof. Dr. Aysun Yilmazlar 2. Sutter Health (US) - Making Results Visible: Visual Management That Engages Teams and Promotes Problem-Solving – Jana Beutler and Carrie Putnam 3. University Hospital Basel (Switzerland) - The LEAN Academy - Embark Your Staff on Your Lean Journey – Kurt Aldorf and Dr. Sabine Kressmann 4. Ireland East Hospital Group (Ireland) - IEHG Adopting Lean for Healthcare Transformation – Prof. Mary Day and Anne-Marie Keown
	12:00 – 13:00	Lunch
	13:00 – 13:45	Keynote: Katharina Rüter-Wolf, University Hospital Basel
	13:45 – 14:15	Break
	14:15 – 15:00	Closing Keynote: Kim Barnas, Catalysis
	15:00 – 15:15	Wrap Up